Contents 3

WHAT'S PALTAC

- 4 PALTAC MIND
- 5 PALTAC History
- 6 Our Accumulated Strengths
- 7 PALTAC in Facts and Figures



Value Creation Story

PALTAC MIND

Our DNA

Sincerity and Honesty

Our Aim

We would like to strive to contribute to a customer's prosperity and to create a people's rich and comfortable daily lives through distribution

Our Policy

We always respect, harmony with people and act with a sense of gratitude and humility

We tenaciously, take on the challenge of transformation by leveraging creativity, breakthrough technology and rapid decision-making

We fulfill a role through forming collaboration, making correct decisions and acting responsibly

Corporate Slogan

Maximizing customer satisfaction and minimizing distribution costs



"PALTAC MIND" is our "philosophy" which is shared by every employee and the starting point of our actions to continue to provide new value as a company that supports the social infrastructure of the supply chain while keeping pace with the rapid change of society. WHAT'S PALTAC

Value Creation Story

Changes in sales and operating profit since 1998.

when we started to develop the nationwide RDC concept

Realizing Value Creation

Value Creation Foundation

2023 ~

Towards new value creation

In 2023, we made our top management to the

that in order to achieve sustainable growth in a

diverse and complex changing environment, we

need to take on the challenge of corporate

"destruction and creation".

lives through distribution"

next generation. This is because we have decided

transformation with new ideas that are willing to be

In 2024, we developed a long-term vision looking

ahead approx. 10 years and a three-years mediumterm management plan. Under the slogan of our

long-term vision, "Creating the future of people and society through the power of connections", we will

take on the challenge of creating new value through innovation in distribution and fulfill our aim

of "Creating people's rich and comfortable daily

(billions of yen)

5 Contents

1,200.0

Operating Profit Net Sales

30.0

PALTAC History

Over the course of 125 years since our foundation, we have been engendering the spirits of "Sincerity and Honesty" and "Innovative Spirits" as a fundamental principle of our activity and supporting supply chain. We will continue to create new values for the entire supply chain to create people's rich and comfortable daily lives.

Please refer to our website for more information on the "PALTAC History".

Our Japanese website, "History" https://www.paltac.co.jp/today/history/index.html

Our website "Integrated report back numbers" https://www.paltac.co.jp/en/index.html

1898 ~

Foundation The origins of "Sincerity and Honesty"

In 1898, PALTAC's history began, when Tanejiro Sumikura founded the variety store "Oboko-go Sumikura-siten" in Osaka Senba, which handled cosmetics and daily necessities. At the time of our founding, we had a difficult start, with limited funds and inability to procure sufficient products. However, we embarked on a path of steady growth by adhering to solid management and building trust with our customers, based on our belief of "Sanyo, Saikaku, and Shimatsu".

The spirit of those days has been carried over to the present days and this has become the strength of enabling us PALTAC to create value.



Founde Taneiiro Sumikura

"Oboko-go Sumikura-siten

1951 ~ Becoming a nationwide

wholesaler

In the 1950s, Japan entered an era of mass production and mass consumption against the backdrop of rapid economic growth. Additionally, the distribution industry reached a turning point of innovation. The retail industry developed significantly through chain-store operations. In response to this, we intended to integrate with other wholesalers. Since our founding, we demonstrated our capability to effectively manage costs. This also meant that we assisted other wholesalers in the same industry with improvements in stock management and delivery. These initiatives enabled us to steadily increase the number of group companies across the country, and we transformed ourselves from a traditional wholesaler to a comprehensive wholesaler of cosmetics and daily necessities



1976 : Changed the trade name to Paltac Corporation "PALTAC" stands for "Pioneers Alliance of Living-necessaries. Toiletries And Cosmetics". As well as "PAL" signifies "sameminded group" wishes our intention to strengthen the sense of solidarity among those responsible for distribution nationwide.

1998

Optimizing and streamlining entire supply chain

In the 1990s, the economic downturn caused by the bursting of the bubble economy led to a restructuring of the wholesale industry. Against this backdrop, we accelerated the development of our group nationwide to strengthen our distribution system and achieve low-cost management. Then in 1998, we merged with Shinwa corporation, which has strengths in logistics and IT systems. This merger resulted in the birth of the renewed Paltac, which combines the strengths of a nationwide sales network and an abundant product lineup with an excellent logistics and IT systems. From that time, we launched the "nationwide RDC concept", which involved the nationwide deployment of large-scale distribution centers. Since then, we have continued to optimize and streamline the entire supply chain.



1998 : Merged with Shinwa corporation and launched our "nationwide RDC concept"

2005 ~

To be a comprehensive wholesaler providing a full line of "Health and Beauty"

In 2005, we merged with pharmaceutical



2005 : Business integration with Mediceo HD Co., Ltd.(currently MEDIPAL HD Co., Ltd.), a pharmaceutical wholesaler. Started handling OTC pharmaceuticals.

Medium-term management plan planning project

To incorporate the thinking and opinions of frontline employees into the strategy of the new medium-term management plan a select group of employees designed a growth strategy and

Project members

presented it to management.

25.0 1,000.0 Net Sales Operating Profit 20.0 800.0 15.0 600.0 10.0 400.0 5.0 200.0

2002 2003 2004 2005 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2020 2021 2022 2023 2024 (FY) 1008 1000 2000 2001 * The fiscal year ended 31 March 2006 was an irregular account settlement of 6 months, due to a change in the financial year end

wholesaler Mediceo HD Co., Ltd. (currently MEDIPAL HD Co., Ltd.) and began handling over-the-counter (OTC) pharmaceuticals in addition to cosmetics and daily necessities. This enabled us to become a next generation distributor that provides a full line of "Health and Beauty" products. Delivering a full line of daily necessities led to the optimization of the entire supply chain, including improved convenience for retailers and increased truck loading rates. From 2018, we have been challenging ourselves to further improve productivity by launching a distribution center equipped with cutting-edge technologies such as AI and robotics.



Our Accumulated Strengths

Connection with our customers

Our partners who support people's rich and comfortable daily lives with us



Connection with consumers

Responsible for distributing products essential to people's daily lives

Yearly shipments 3.5 billion Products 30 products per person

Logistics base

Logistics network that is capable of stable and efficient delivery covering the whole area in Japan

Main distribution centers



The number of employees involved in developing logistics system



Human capital

The source of continuously creating new value for supply chain



A wealth of information on distribution

Information on products, sales, in-store, delivery and more

Amount of information



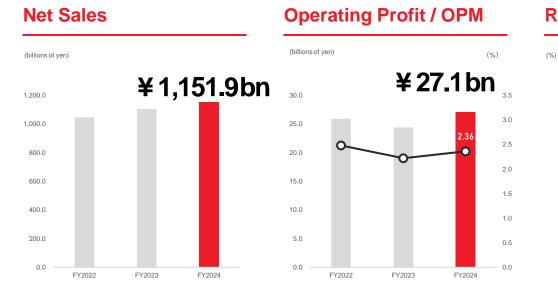
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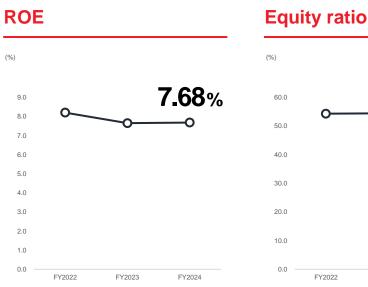
Contents 7

56.08%

PALTAC in Facts and Figures

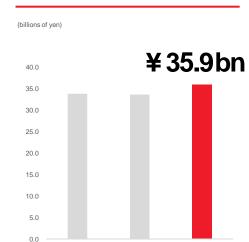
Financial index





0.0 0.0 0.0 0.0 FY2022 FY2023 FY2024

EBITDA

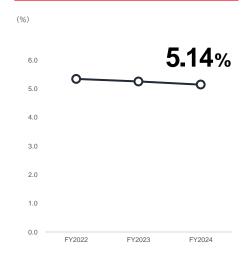


FY2023

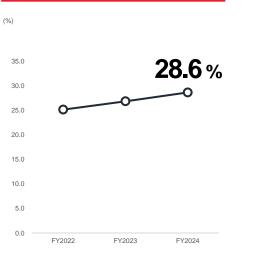
FY2024

FY2022

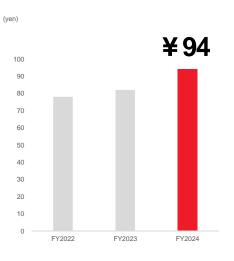
SG&A expenses ratio







Cash dividend per share



WHAT'S PALTAC

Value Creation Story

8 Contents

6.7%

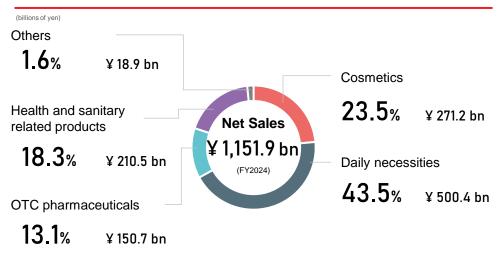
FY2024

Employee Engagement Score*

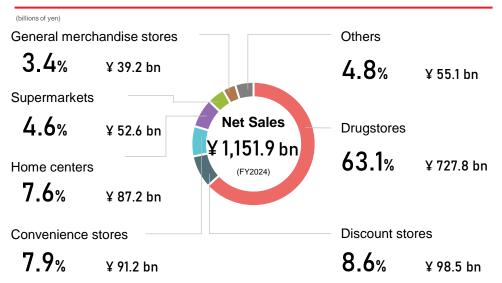
PALTAC in Facts and Figures

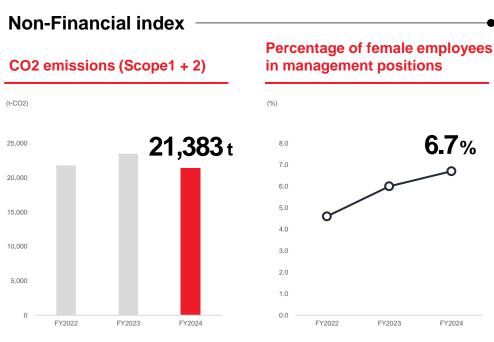
Financial index

Sales composition by product category



Sales composition by customer category





The percentage of male employees taking childcare leave

(%) 30.0% 60 35.0 48_1 30.0 50 25.0 40 20.0 30 15.0 20 10.0 10 5.0 0.0 FY2023 FY2024 FY2022 FY2023 FY2024 EY2022